## Company Directors Report

CEO Biography - USD:

| Year End | Director Surname: | Director Name: | Director Gender: | Full Year on Board? | Full year in position?: |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2013 | Froneman | Neal | Male | Yes | Yes |
| 2014 | Froneman | Neal | Male | Yes | Yes |
| 2015 | Froneman | Neal | Male | Yes | Yes |
| 2016 | Froneman | Neal | Male | Yes | Yes |
| 2017 | Froneman | Neal | Male | Yes | Yes |
| 2018 | Froneman | Neal | Male | Yes | Yes |
| 2019 | Froneman | Neal | Male | Yes | Yes |
| 2020 | Froneman | Neal | Male | Yes | Yes |
| 2021 | Froneman | Neal | Male | Yes | Yes |
| 2022 | Froneman | Neal | Male | Yes | Yes |

CEO Remuneration - USD:

| Financial Year: | Salary: Beneitis: | \|Cash Bonus | Other: | Iotal Annual | \|Lilrayment: | rotal Including Lill |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2013 | 656,250 85,938 | 781,250 | 0 | 1,523,438 | 0 | 1,523,438 |
| 2014 | 622,899 78,670 | 473,869 | 0 | 1,175,439 | 0 | 1,175,439 |
| 2015 | 559,248 62,147 | 443,574 | 10,345 | 1,075,313 | 483,150 | 1,558,464 |
| 2016 | 566,206 62,718 | 303,779 | 9,811 | 942,515 | 6,668,459 | 7,610,974 |
| 2017 | 753,118 80,924 | 1,112,106 | 12,766 | 1,958,914 | 1,904,329 | 3,863,243 |
| 2018 | 808,637 85,679 | 594,578 | 0 | 1,488,893 | 977,994 | 2,466,887 |
| 2019 | 867,646 70,404 | 726,353 | 0 | 1,664,403 | 547,294 | 2,211,697 |
| 2020 | 894,133 2,030,976 | 898,760 | 63,024 | 3,886,892 | 0 | 3,886,892 |
| 2021 | 782,113 16,959,721 | 490,465 | 118,887 | 18,351,186 | 0 | 18,351,186 |
| 2022 | 801,020 73,473 | 713,176 | 16,456 | 1,604,126 | 9,870,669 | 11,474,794 |

Executive Director Remuneration - USD:

| nancial Year: | No. of EDS: | Iotal Salary: | Cash Bonus | Other: | Iotal Annual |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2013 | 2 | 979,167 | 2,230,833 | 489,583 | 1,115,417 |
| 2014 | $\bigcirc$ | 007221 | 1711 0no | 192 aEa | 970 014 |


| c 14 | $<$ | －\％ו， | 1，141，0＜0 | 40v，000 ロハレ，v14 |
| :---: | :---: | :---: | :---: | :---: |
| 2015 | 2 | 861，834 | 1，653，918 | 430，917 826，959 |
| 2016 | 2 | 878，125 | 1，453，634 | 439，063 726，817 |
| 2017 | 2 | 1，157，960 | 2，992，370 | 578，980 1，496，185 |
| 2018 | 2 | 1，224，821 | 2，259，865 | 612，410 1，129，932 |
| 2019 | 2 | 1，303，860 | 2，515，487 | 651，930 1，257，744 |
| 2020 | 2 | 1，320，080 | 5，828，763 | 660，040 2，914，381 |
| 2021 | 2 | 1，197，558 | 27，378，060 | 598，779 13，689，030 |
| 2022 | 2 | 1，199，386 | 2，387，646 | 599，693 1，193，823 |

Non－Executive Director Remuneration－USD：

| Financial Year： | No．of NEDS： | Total Fees： | Average Fees |
| :---: | :---: | :---: | :---: |
| 2013 | 9 | 933，333 | 103，704 |
| 2014 | 11 | 1，092，613 | 99，328 |
| 2015 | 12 | 1，072，335 | 89，361 |
| 2016 | 11 | 1，029，651 | 93，605 |
| 2017 | 12 | 1，085，767 | 90，481 |
| 2018 | 9 | 985，789 | 109，532 |
| 2019 | 12 | 1，275，705 | 106，309 |
| 2020 | 13 | 1，461，616 | 112，432 |
| 2021 | 12 | 1，699，163 | 141，597 |
| 2022 | 11 | 1，479，549 | 134，504 |

## CEO Remuneration－ZAR

| ｜Financial Year： | salary： | Benetits： | ｜Cash Bonus | Other | ｜rotal Annua | ｜Lill Payment | ｜rotal l cluding Lil |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2013 | 6，300，000 | 825，000 | 7，500，000 | 0 | 14，625，000 | 0 | 14，625，000 |
| 2014 | 6，746，000 | 852，000 | 5，132，000 | 0 | 12，730，000 | 0 | 12，730，000 |
| 2015 | 7，136，000 | 793，000 | 5，660，000 | 132，000 | 13，721，000 | 6，165，000 | 19，886，000 |
| 2016 | 7，791，000 | 863，000 | 4，180，000 | 135，000 | 12，969，000 | 91，758，000 | 104，727，000 |
| 2017 | 10，265，000 | 1，103，000 | 15，158，000 | 174，000 | 26，700，000 | 25，956，000 | 52，656，000 |
| 2018 | 11，722，000 | 1，242，000 | 8，619，000 | 0 | 21，583，000 | 14，177，000 | 35，760，000 |
| 2019 | 12，521，000 | 1，016，000 | 10，482，000 | 0 | 24，019，000 | 7，898，000 | 31，917，000 |
| 2020 | 13，336，000 | 30，292，000 | 13，405，000 | 940，000 | 57，973，000 | 0 | 57，973，000 |
| 2021 | 12，427，000 | 269，473，000 | 7，793，000 | 1，889，000 | 291，582，000 | 0 | 291，582，000 |
| 2022 | 13，824，000 | 1，268，000 | 12，308，000 | 284，000 | 27，684，000 | 170，348，000 | 198，032，000 |

## Executive Director Remuneration-ZAR

Financia Year:|No. of EDS:|otal Salary: Iotal Annual Remuneration|Average Salary Average Remuneration

| 2013 | 2 | $9,400,000$ | $21,416,000$ | $4,700,000$ | $10,708,000$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 2014 | 2 | $10,043,000$ | $18,864,000$ | $5,021,500$ | $9,432,000$ |
| 2015 | 2 | $10,997,000$ | $21,104,000$ | $5,498,500$ | $10,552,000$ |
| 2016 | 2 | $12,083,000$ | $20,002,000$ | $6,041,500$ | $10,001,000$ |
| 2017 | 2 | $15,783,000$ | $40,786,000$ | $7,891,500$ | $20,393,000$ |
| 2018 | 2 | $17,755,000$ | $32,759,000$ | $8,877,500$ | $16,379,500$ |
| 2019 | 2 | $18,816,000$ | $36,301,000$ | $9,408,000$ | $18,150,500$ |
| 2020 | 2 | $19,689,000$ | $86,936,000$ | $9,844,500$ | $43,468,000$ |
| 2021 | 2 | $19,028,000$ | $435,010,000$ | $9,514,000$ | $217,505,000$ |
| 2022 | 2 | $20,699,000$ | $41,206,000$ | $10,349,500$ | $20,603,000$ |

